decaro tech invest

9-10 SEPTEMBER 2025

Hyatt Regency Boston, MA

Hear from 40+ speakers including:



Sandeep Nijhawan Co-Founder & CEO Electra



Frank O'Sullivan Managing Director

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W UTILITY



Leah Ellis Co-Founder & CEO **Sublime Systems**



Danielle Colson Rapson COO



Derek Warnick CFO Electric Hydrogen



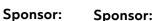
Sheel Sanghvi, Ph.D Commercialization Specialist **Department of Energy**



Christina Chana Advisor **Lowercarbon Capital**



Richard W. Corey Partner AJW, Inc.





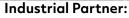












Where Series B+ Tech Meets

the Full Capital Stack to Drive

Commercial Scale Deployment



Book



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ABOUT

As scrutiny of U.S. climate funding intensifies, only the most commercially viable projects will succeed. Technologies seeking to scale up and have real-world impact past the demo stage, must be cost-competitive, energy-efficient and have a robust business model that can withstand policy and economic headwinds.

Decarb TechInvest North America 2025 is where the full value chain comes together to discuss how this is possible despite the challenging investment environment. Here you'll meet with Series B+ founders, investors, industrials, and policy leaders all focussed on accelerating the scale-up of hardware technologies to reduce emissions and protect margins in hard-to-abate sectors.

Now, more than ever, it's critical to benchmark your strategy, identify technologies that deliver measurable carbon and cost savings, and align with capital that supports execution. Industrials in our Decarbonization Leaders Network (DLN) clearly state that their commitment to decarbonization has not wavered, despite how the goal posts have shifted.

Whether you're a tech founder navigating the next scale-up, an investor targeting capital-efficient growth, or an industrial seeking validated scalable tech solutions - this is the event to make quality connections that can have real impact.

What you can expect...



Industrials share how their tech roadmaps have evolved and what they look for in hardware solutions - from energy balance to scalability. Hear from perspectives from companies including **CRH** and Evonik



Founders of tech companies from pre-series A to series C+ will share their insights into common denominators of success (and failures) at different stage of the scale up journey. Hear from **Electric** Hydrogen, Electra, Verdox, Via Separations and **Sublime Systems**



Case studies and expert panels unpack the financing, risk-sharing, and structuring approaches that are helping FOAK projects cross the line - and what's still holding others back. Hear from IFM Investors, Precursor and V1 Climate **Solutions**



De-risking tech and implementing strategies for bankability at scale: From FOAK pilots to full project portfolios, tech leaders and investors must navigate a shifting risk landscape. Hear from Antin Partners, Khasma Capital and Fervo **Energy** on overcoming those challenges



Join technology focussed round tables that will interrogate different solutions and assess their market potential, resilience and cost-effectiveness. Leaders include CEOs from Capture6, Phoenix Tailings and Utility Global



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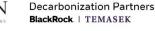






Companies that attended Decarb TechInvest US 2024:

































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28Gearth





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Insurance - 1%

Utility – Electric – 1%

Technology - CCUS - 6%

Industry - Chemicals - 4%

Technology - Clean Power - 1%

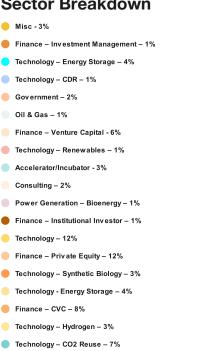
Plant Equipment – 1%

Industry - Cement - 3%

Academic – 4%

Analytics – 1%

Sector Breakdown



Job Function Breakdown

■ FPC - 1%

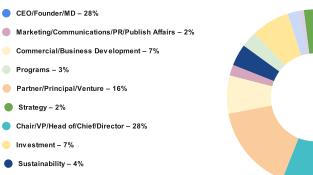
Industry - Metals - 2%

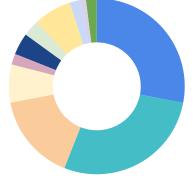
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Innovation/Research – 2%

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Confirmed Speakers Include:



Sandeep Nijhawan Co-Founder and CEO Electra



Leah Ellis Co-Founder and CEO **Sublime** Systems



Derek Warnick Christina Chang CFO **Electric** Lowercarbon Hydrogen



Eric Maltzer Director of Sustainable Investment **IFM Investors**



Ethan Cohen-Cole Co-Founder and CEO Capture6



David Bierman Trevor Best Co-Founder and CCO Antora **Plasmonics**



Rapson COO Mantel



Danielle Colson Frank O'Sullivan Managing Director **S2G Ventures**



CEO

Nour Ghadanfar Parker Meeks Chief of Staff **Utility Global Fervo Energy**



Howard Yuh CEO **Tidal Metals**



Richard W. Corey **Partner** AJW, Inc.



Gottberg CEO Verdox



Friedrich von Rakesh Shankar Partner **Antin** Infrastructure **Partners**



Advisor

Capital

Kerri Fox Senior Advisor Mangrove Lithium



David Yeh Partner and Founder **Precursor** Capital



Brian Begley Partner **PhiCap Advisors**



Co-Founding **Partner** Re:Wire **Ventures**



Founder

Syzygy

Wim Reyntiens Deanna Zhang Founding Partner Node



William Tyndall Partner AJW, inc.



Adam Rauderwink SVP of Business Development **Boston Metal**



Aisling Carlson James Shih SVP Executive **Director Business** Greentown Incubation Labs Fluor



Galen Nelson Chief Climate Officer Massachusetts **Clean Energy Center**



Earl Jones Operating Partner **DCVC**



Tomas Villalon CTO **Phoenix Tailings**



Michele Sheel Sanghvi, Ph.D **Demers** Commercialization Founder & CEO Specialist **Boundless** Department Impact Research of Energy & Analytics



Matt Reisdorf Executive Director Process Technology Fluor



Josh Kaufman Co-Founder and CEO Khasma Capital

Audience



Anil Saxena Vice President RD&I **Evonik**



David Bangma Director of Innovation CRH



Murtuza Marfani CFO Syzygy **Plasmonics**



Emmanuel Kasseris Co-founder and CEO **Emvolon**



John Ciroli Chief Legal Officer and Secretary Montauk Renewables



Yet-Ming Chiang Professor MIT and founder Form Energy and **Sublime Systems**

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Rick Breunesse Senior Advisor **Symbio**

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Speakers

Main Conference Agenda: Day One

TUESDAY SEPTEMBER 9TH

8:00 - 8:40AM

Registration and Networking

Get your badge early, enjoy a light breakfast, and make your first valuable connections of the day.

8:40 - 8:45AM

Decarb Connect Welcome



Melissa Chew **VP Product DECARB CONNECT**

8:45 - 8:55AM

Chair's Opening Remarks

8:55 - 9:10AM

Opening Fireside Chat: U.S. Climate Policy – What Tech and Investors Need to Know

- How U.S. climate policy is evolving and what that means for commercialization, project deployment, and long-term competitiveness
- Which policy signals tech developers and investors should watch out for amid federal budget tightening and shifting priorities
- Key regulatory and permitting trends that will shape industrial decarbonization strategies over the next 12-18 month



Richard W. Corev Partner AJW, Inc.



Chief Commercial Officer MASSACHUSETTS CLEAN ENERGY **CENTER**

9:10 - 9:50AM

Headline Industrials Panel: What's Driving Technology Choices and Collaboration in Energy-Intensive Industries?

- Weighing up regulatory pressures, the current trade environment, and shifting priorities to shape decision making
- Real-time insights What decarbonization pathways and technologies are industrials considering, pursuing or re-evaluating?
- At what stage do industrials pursue collaborations with startups to co-develop and validate solutions?
- How do you identify technologies with a clear path to commercial viability and scale?



Vice President RD&I **EVONIK**



David Bangma Head of Innovation

9:50 - 10:05AM

Fireside Chat: Decarbonizing Hard-to-Abate Sectors with **Economic Clean H2 Production**



Parker Meeks **UTILITY GLOBAL**



Rick Breunesse SYMBIO

10:05 - 10:45AM

Signals from the Market: What Climate Tech Investors Are Prioritizing in 2025

- How are shifting policies and tariff regimes impacting investment
- How are CVCs aligning strategic investment opportunities with corporate priorities amid market uncertainty?
- What investors look for in tech founders and business models now versus 2 years ago?
- What technologies or projects will be least impacted by regulatory uncertainty?
- How is uncertainty impacting regional strategy? How do other global markets factor in?

Panellists:



About

TIDAL

Frank O'Sullivan Managing Director **S2G VENTURES**

Senior Investment Director

ARAMCO VENTURES



Christina Chang LOWERCARBON CAPITAL



Wim Reyntiens Co-Founding Partner **RE:WIRE VENTURES**

10:45 -11:30AM

Networking Break – including speed networking

Informally connect with fellow attendees

Audience

- Prebook 1:1 meetings on the app
 - Join the speed networking

11:30 - 11:45AM

Fireside Chat: Inside the Capital Journey – Lessons from the Trenches of Early-Stage Industrial Growth

- Real-world lessons from scaling early-stage companies, including how capital is sourced, structured, and deployed in practice
- A candid look at the day-to-day execution challenges and how teams push
- A framework for sequencing operations and capital raising what must come first, what can run in parallel, and how to avoid missteps
- What founders and capital partners can learn from each other with insights drawn from multiple ventures across the industrial decarbonization space

Panellist:



Brian Bealey PHICAP ADVISORS



Ethan Cohen-Cole Co-Founder and CEO **CAPTURE6**

11:45 - 12:25PM

Charting the Scale-up Journey Part 1: Early stage to Series A – From Lab to First Pilot

Throughout the event we will chart the journey of tech companies at different funding stages, with a focus on how they see the road ahead, who are the funders, what investment structures look like and what do they see as the main challenges.

- Overcoming first-of-a-kind challenges at the early stage
- Securing catalytic early funding
- Building credibility with strategic partners
- Planning ahead to secure offtake agreements



Friedrich von Gottberg CEO **VERDOX**



Danielle Colson Rapson COO **MANTEL**

Moderated by:



Jennifer Le Blond Managing Director Emerging Climatetech MassCEC

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Katherine Mizrahi Rodriguez Co Founder and Chief Implementation Office **OSMOSES**

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Gareth Ross

Co-founder

SORA FUEL

CEO and

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Main Conference Agenda: Day One

TUESDAY SEPTEMBER 9TH

12:25 - 1:15PM

Roundtable Discussions - Technology focus

Designed for candid, peer-level conversation under Chatham House Rule, each roundtable features 2–3 moderators to kick off discussion. All participants are welcome to contribute.

Roundtable 1

Carbon Capture & Utilization:

Turning emissions into assets with scalable CCU tech – what does it take to succeed?



Frederic Clerc Director Carbon to Value Initiative and Managing Director **URBAN FUTURE LAB**

Roundtable 3

Turning Waste into Value: Unlocking Critical Metals and Rare Earths for a Low-Carbon Future



Tomas Villalon PHOENIX TAILINGS

Roundtable 2

Geothermal Energy:

Meeting demand with an emerging scalable baseload solution



Nour Ghadanfar Chief of Staff **FERVO ENERGY**

Roundtable 4

Magnesium 101: The Future of Metal: Proving viability and scalability in



Howard Yuh TIDAL METALS



Duncan O'Brien TIDAL METALS

Roundtable 5

Industrial Energy Storage:

Integrating flexibility, resilience and cost-effectiveness into your model

Zero Cost Carbon:

Reaching \$0 per Ton for Direct Air Capture to enable Gigaton-Scale Carbon Removal



W UTILITY

Ethan Cohen-Cole Co-Founder and CEO CAPTURE6

Roundtable 6

Hydrogen at Scale:

How can industrial demand. infrastructure capacity, and capital align?



Parker Meeks **UTILITY GLOBAL**

Roundtable 7

From Seed to Scale: Building Early Foundations for Success



Rhett Smith **VP of Operations** THE ENGINE

1:15 - 2:30PM

Lunch & Networking

2:30 -2:45PM

Fireside Chat: Life Cycle Analysis as a Strategic Tool for Supply Chain resilience and Risk Mitigation



Michele Demers Founder and CEO **BOUNDLESS IMPACT RESEARCH & ANALYTICS**



Murtuza Marfani **SYZYGY PLASMONICS**

2:45 - 3:25PM

Charting the Scale-up Journey Part 2: Series B+-De-risking and Scale-Up

What it takes to go from pilot to demonstration and attract infrastructure

- Exploring the strategic shift from early-stage funding, towards commercialization
- Expanding production capacity and growing a cross-functional team
- Building a pipeline of industrial projects with credible offtake or
- Bridging equity, non-dilutive funding, and early project finance to fund
- Demonstrating a credible path to profitability and a demonstrable long-term commercial model



Co-Founder and CEO **SUBLIME SYSTEMS**



Shreya Dave **VIA SEPARATIONS**



Parker Meeks CEO **UTILITY GLOBAL**



David Bierman Co-Founder and CCO **ANTORA**

Speakers

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Moderator:



Aislina Carlson SVP Partnerships and Investor Programs **GREENTOWN LABS**

Audience

3:25 - 3:50PM

Fireside Chat: Harvesting Value from Unconventional Waters

- Harvesting magnesium from desal brines
- Extracting fresh water and mineral recovery from process waters



Earl Jones Operating Partner **DCVC**



Howard Yuh TIDAL METALS



Jim Newman **AQUAFORTUS**

3:50 - 3:55PM

Tech Spotlights



Dave Gersholowitz Chief Business Officer **OUEENS CARBON**



3:55 - 4:25PM

Networking Break

4:25 - 4:35PM

Forget the tech showcase. In this session, founders will present live, investor-ready pitches centered around specific industrial decarbonization projects that are already in motion. Each presenter will answer three key

- What problem are you solving and for whom?
- What traction have you secured offtake agreements, pilots, industry
- What capital do you need next and how will it unlock scale? This is a chance to hear how companies are moving from vision to execution: how they've engaged industrial off takers, navigated early project financing, and structured partnerships to deliver the potential of their technology

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Main Conference Agenda: Day One

TUESDAY SEPTEMBER 9TH

4:35 - 4:50PM

Fireside Chat: Commercial Scale CapEx, the Missing Link in ClimateTech Due Diligence

- Gain insights from an EPC, uniquely positioned as scale-up partner in climatech, on where the rubber meets the road – FOAK FID or FAIL
- Scaling up from pilot to demo to FOAK is a linear process that can leave investors in the blind, can a progressive FEL approach to forecast commercial scale CapEx be adopted in absence of project definition?



James Shih **Executive Director Business** Incubation **FLUOR**



Matt Reisdorf **Executive Director Process FLUOR**

4:50 - 5:30PM

Interactive Panel - Cracking FOAK in 2025: Capital, Risk & Lessons from the Edge

First-of-a-kind (FOAK) projects are by their nature, full of risks and complexity but full of opportunity for those who get it right. As regulatory signals stay mixed, and capital gets more selective, only the best-structured, best-supported projects are breaking through. This session brings together those who are actively financing and building FOAK projects in 2025. They'll unpack what's working, and where the sticking points still are, from policy to partners to profitability.

- What new models are emerging to blend venture, public funding, concessional capital, and early infrastructure money?
- De-risking in a volatile market: with creative strategies around offtake and co-investment structures that can drive bankability
- Real-world examples of how teams are navigating permitting, procurement, and delivery risk to make the leap to commercial scale
- Hard-won insights from FOAK deals that closed—or collapsed—over the past 12 months



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David Yeh Partner and Founder **PRECURSOR**

Eric Maltzer

Investment

IFM INVESTORS



Founding Partner NODE

Deanna Zhang



Co-Founder and Chief of Staff **QUAISE ENERGY, INC.**

5:30PM

Chair's Closing Remarks

5:40 - 7:00PM

Evening Reception

7:00PM

Networking Dinner – Separately bookable



An audience small enough to be intimate enough for Chatham House rules and highly relevant content, but large enough to have diversity of thought, and the ability to have a significant number of high impact 1:1 meetings."

David Perkins

Senior Vice President of Sustainability and Public Affairs

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Main Conference Agenda: Day Two

WEDNESDAY SEPTEMBER 10TH

8:30 - 9:00AM

Coffee and pastries served | Networking | 1-2-1 Meetings

Book meetings through the app and make your first valuable connections of the day.

9:00 - 9:10AM

Chair's Opening Remarks

9:10 - 10:00AM

Panel: De-Risking Tech and Implementing Strategies for **Bankability at Scale**

From FOAK pilots to full project portfolios, tech leaders and investors must navigate a shifting risk landscape: market volatility, permitting delays, cost inflation, and uncertain policy incentives. This session explores how today's most active players are deploying tools to de-risk technologies, business models, and project pipelines in ways that unlock capital and accelerate scale.

- How venture, growth equity, and infrastructure investors evaluate, and price, different types of risk across stages
- Structuring risk-sharing mechanisms: Use of credit enhancements, blended finance, first-loss capital, offtake agreements, and anchor partnerships to reduce perceived risk
- The role of insurance as a versatile tool for risk mitigation and project finance to advance promising projects that could otherwise fail
- How to build flexible financial structures that can adapt to changing policy timelines, interest rate environments, and supply chain disruption

Moderator:



Kerri Fox **MANGROVE LITHIUM**

Panellists:



Rakesh Shankar Partner ANTIN INFRASTRUCTURE PARTNERS





Nour Ghadanfar Chief of Staff **FERVO ENERGY**



Trey Kellet Senior Vice President Power and Renewables **CAC SPECIALTY**

10:00 - 11:00AM

Roundtable Discussions - Thematic Focus

Designed for candid, peer-level conversation under Chatham House Rule, each roundtable features 2–3 moderators to kick off discussion. All participants are welcome to contribute.

Roundtable 1

From Incentives to Economics: Rethinking Clean Tech Investment Strategy in an Era of Lean Policy Support



Emmanuel Kasseris Co-founder and CEO **EMVOLON**

Roundtable 2

Debt as the New Equity? Creative uses of structured debt and credit to finance scale-up while preserving ownership



Eric Maltzer Director of Sustainable Investment IFM INVESTORS

Roundtable 3

Developing and derisking tech deployment on a FOAK project



Co-Founder and Chief of Staff QUAISE ENERGY, INC.

Roundtable 4

CVC perspective - The Strategic Investor Advantage:

How are CVCs reshaping return profiles, timelines, and expectations in venture rounds?



Alfredo Carrato Venture Capital Advisor **CEMEX VENTURES**

Roundtable 5

Establish a reliable supply of feedstock and components for your tech



Yet-Ming Chiang Professor MIT and founder **FORM ENERGY AND SUBLIME SYSTEMS**

Audience

Roundtable 6

Partnerships with Government: How can Industry and VCs partner with the Department of Energy's Industrial Technologies Office?



Sheel Sanghvi, Ph.D. Commercialization Specialist Contractor **DEPARTMENT OF ENERGY**

11:00 - 11:30AM

Networking Break

Time to digest and connect with fellow attendees. Coffee, informal networking, and pre-booked 1:1s available.

11:30 - 12:10PM

Charting the Scale-up Journey Part 3: Series C+ - FOAK to

How mature climate tech companies are structuring financing for full-scale deployment.

- Building a funding strategy that accommodates the reality of longer development timelines
- Smoothing the transition from venture funding to project-based financing structures
- The importance of securing early market validation
- What would they have done differently earlier in their funding journey?



Derek Warnick ELECTRIC HYDROGEN



Sandeep Nijhawan Co-Founder and CEO **ELECTRA**



Adam Rauderwink SVP of Business Development **BOSTON METAL**

12:10 - 12:25PM

Pragmatic Sustainability: How Emvolon and Montauk Are Scaling Clean Fuels - One Module at a Time



Emmanuel Kasseris Co-founder and CEO **EMVOLON**

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Chief Legal Officer and Secretary **MONTAUK RENEWABLES**

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Main Conference Agenda: Day Two

WEDNESDAY SEPTEMBER 10TH

12:25 -1:00PM

Devising a Scale-Up Playbook: Lessons, Gaps, and the **Path Forward**

This discussion brings together leading voices from across the capital stack, industry and tech to distil key insights in:

- What concrete lessons have emerged on tech-commercial fit, capital formation, and industrial partnership from Series A to C+?
- What still needs to be solved—be it offtake risk, FOAK project bankability, or infrastructure investor engagement?
- How can this community synthesize best practices into a working toolkit for startups and their investors
- What can be done to engage generalist investors and reignite powerful partnerships to drive the tech scale up needed?

Moderated by:



Ellie McDonald **G2 VENTURE PARTNERS**

Alfredo Carrato

Venture Capital Advisor

CEMEX VENTURES



William Tyndall AJW, Inc



Martin Keighley **CARBONFREE**

1:00PM

Lead Hydrogen

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Lunch and Close of Speaker Sessions

2:00 - 4:30PM

Boston Metal — Revolutionizing Green Steel Production (separately bookable)



Join us for an exclusive behind-the-scenes visit to Boston Metal, a leader in sustainable metals production through its breakthrough molten oxide electrolysis (MOE) technology.

The tour will include:

- **Arrival:** A welcome from the Boston Metal team with a brief introduction to their mission and technology.
- Meet the Team: Engage directly with company leadership and technical experts driving innovation in green steelmaking.
- **Technology Overview:** Get an inside look at how molten oxide electrolysis works and why it's a game-changer for industrial decarbonization.
- Guided Tour: Walk through Boston Metal's R&D and pilot facilities to see their technology in action and understand the scale-up process.

This visit offers a rare opportunity to experience one of the most promising industrial decarbonization technologies firsthand and to engage with the team shaping its future.

Decarb TechInvest was a valuable forum that brought together a curated group of stakeholders all tackling the challenge of industrial decarbonization. It was a great place to meet with and build our network of Series B+ investors and connect with potential partners across the CCUS value chain. From insightful panel discussions to helpful new connections, Decarb TechInvest exceeded expectations and I'm looking forward to next year's event."

Hannah Lewis Chief of Staff **ARDENT**



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Find out more about partnership opportunities



CONTACT **NATASHA COLLINS**

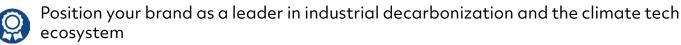
natasha@decarbconnect.com

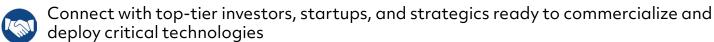
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The TechInvest event was the most productive we've attended in years. The caliber of attendees and openness of conversation made for truly valuable connections."

Brian Begley Partner **PhiCap Advisors**

It was small enough to provide a trusting setting, while large enough to provide a significant number of relevant and high impact 1:1 interactions."

Claus Nussgruber CEO **Utility Global**

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	Standard Rate	Add on: Day 1 Networking Dinner	Add on: Day 2 Site Visit
Industrial Emitters*	\$1,099	\$149	\$149
Technology Start ups & Scaleups**	\$1,699	\$149	\$149
Investors and all Other Stakeholders	\$1,999	\$149	\$149

*The industrial rate, is only applicable to those setting decarbonization strategy and deploying CO2 plans in industrials which manufacture cement, metals, chemicals, refined products, glass,

Discounts cannot be combined with any other offer unless otherwise noted. Payment is required upon registration. We reserve the right to refuse admission to the conference if payment has not been received. You may substitute delegates by providing at least 14 days' notice. For any cancellations, please take a look at our full terms & conditions.

Any questions?

For more information about group bookings or general assistance with your booking contact jessica@decarbconnect.com



What I enjoyed about Decarb TechInvest in Boston is that it was small enough to provide a trusting setting, while large enough to provide a significant number of relevant and high impact 1:1interactions."

Hannah Lewis Chief of Staff **ARDENT**

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^{**} Technology Start up rate is only applicable to companies at TRL level 8 or below.

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